

#### Vinda International Holdings Limited

(incorporated in the Cayman Islands with limited liability) Stock Code: 3331

#### Interim Results Announcement

2011

# Healthy Lifestyle Starts from Vinda

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### **Company Representatives**

#### Mr. Li Chao Wang

Chairman

#### Ms. Zhang Dong Fang, Donna

Chief Executive Officer

Mr. Tsang Zee Ho, Paul

Chief Financial Officer

I. Results Highlights

**II.** Financial Highlights

**III. Business Review** 

**IV. Future Outlook** 

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# Key Achievements in 1H2011



- Recorded an impressive year-on-year growth of 30.5% in revenue.
- Mapped out a 6<sup>th</sup> five-year plan, the blueprint for the next five years with well-defined objectives and strategies for business development, brand and product enhancement, as well as sales channel and capacity expansion.
- Leveraging on the world-wide release of the internationally reputed DreamWorks Inc. animated production, "Kung Fu Panda 2", Vinda officially launched its "Kung Fu Panda Series" in April and received good market response.
- Total annual production capacity grew to 395,000 tons as at 30 June 2011.
- V-Care, the newly established JV, successfully conducted trial production and test marketing for "Babifit", the first baby diaper products.

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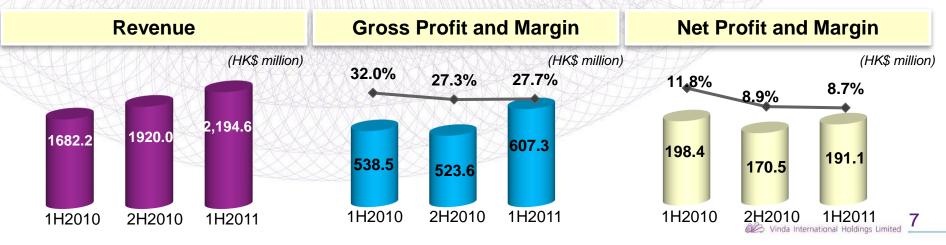






### **Financial Performance**

	For the six months ended 30 June		
(HK\$ million)	2011	2010	Change
Revenue	2,194.6	1,682.2	1 30.5%
Cost of sales	(1,587.3)	(1,143.7)	1 38.8%
Gross profit	607.3	538.5	12.8%
Operating profit	248.0	264.6	0.3%
EBITDA	344.4	332.1	1 3.7%
Profit before income tax	252.1	256.8	1.8%
Profit attributable to equity holders of the Company	191.1	198.4	3.7%
Basic earnings per share (HK cents)	20.4	21.9	6.8%
Interim dividend per share (HK cents)	3.3	3.3	Nil

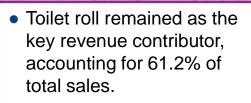


# **Strong Growth Across All Products**

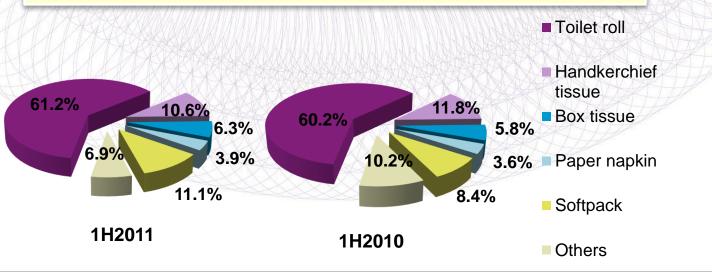
	For the	six	months	ended	30 June	NAME OF T
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(HK\$ million)	2011	2010	Change
Toilet roll	1,344.0	1,013.1	132.7%
Handkerchief tissue	231.7	198.7	16.6%
Box tissue	138.6	97.8	141.7%
Softpack	242.6	142.1	170.7%
Paper napkin	84.6	61.4	137.8%
Others	153.1	169.2	<b>J</b> 9.5%

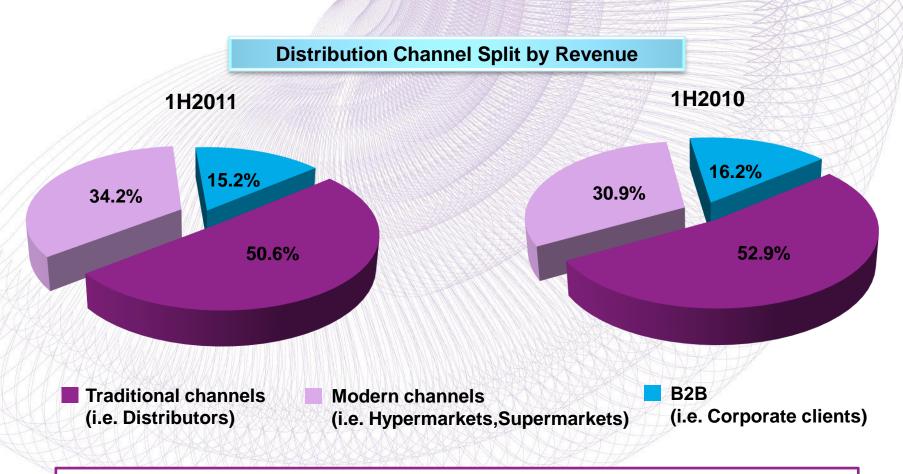
#### **Product Mix % of Sales**



- Softpack is the key growth driver, respective revenue rose 70.7% yoy.
- Average selling price was approx. HK\$14,140 per ton, up by 16%.



### **Diversification of Distribution Channels**



- Recently, modern channels have become increasingly important as sales channels in PRC.
- The Group aims to strike a healthy balance between different distribution channels.

### **Gross Margin Overview**

	For the six months ended 30 June		
(HK\$ million)	2011	2010	Change
Toilet roll	26.6%	31.4%	🌷 4.8 p.p.
Handkerchief tissue	32.8%	34.5%	🦺 1.7 p.p.
Box tissue	30.5%	36.0%	🤳 5.5 p.p.
Softpack	29.8%	32.9%	🦺 3.1 p.p.
Paper napkin	22.9%	30.9%	🦺 8.0 p.p.
Others	26.2%	30.3%	🤳 4.1 p.p.
OVERALL	27.7%	32.0%	III 4.3 p.p.

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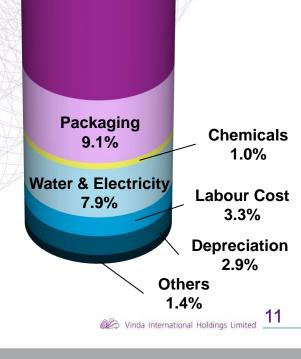
- Compared to 1H2010, gross profit margin in 1H2011 decreased by 4.3 percentage points to 27.7%, mainly due to:
  - Higher pulp cost rose substantially compared to 1H2010, despite the trend was relatively stable during the period under review.
- Compared to 2H2010, gross profit margin in 1H2011 improved 0.4p.p., because:
  - Impact from fluctuation in wood pulp prices was partly mitigated by selling products with higher gross profit margin and flexible pricing strategy

### **Cost of Sales Overview**

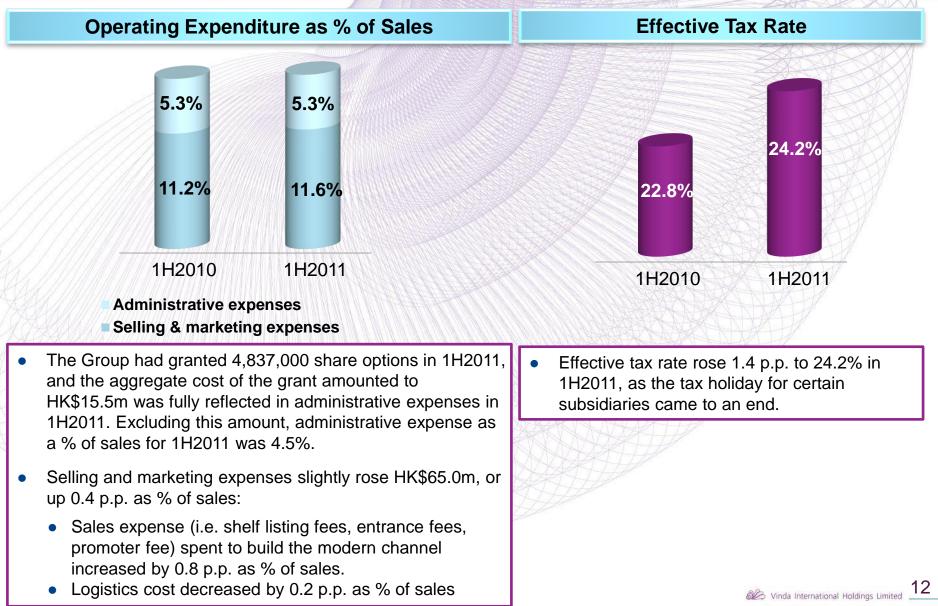
	For the six months ended 30 June		
(HK\$ million)	2011	2010	Change
Pulp	46.6%	40.5%	🔒 🧰 6.1p.p.
Packaging	9.1%	10.2%	🤳 1.1p.p.
Chemicals	1.0%	1.0%	-
Water & electricity	7.9%	8.3%	<b>0.4p.p.</b>
Labour cost	3.3%	3.2%	10.1p.p.
Depreciation	2.9%	3.3%	0.4p.p.
Others	1.4%	1.5%	0.1p.p.
TOTAL COGS	72.3%	68.0%	4.3p.p.
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Pulp 46.6%

- COGS increased by 4.3 p.p. compared to 1H2010, mainly due to higher pulp cost on a per ton basis.
- Reasons for high pulp price in 1H2011:
  - Weakening USD: USD is used as the base currency in the pulp market. In 1H2011, CAD & BRL appreciated 3% & 6% against USD respectively. To maintain the same level of profitability, the major global pulp suppliers (from Canada and Brazil) marked the pulp at higher price.
  - Long fiber: No new supply, but there is strong demand. Global suppliers maintained a relatively low inventory level.
  - Short fiber: Stable demand but triggered by high long fiber price, certain short fiber suppliers have also raised prices in 2Q.



# Increase Selling Cost for Long-Term Branding Investment



### **Working Capital Management**



 The Group maintained good working capital management during the period under review. As a result, receivable turnover days, payable turnover days and finished goods turn over days all stood at a healthy level.

# **Key Leverage Indicators**

	For the six months ended 30 June		
(HK\$ million)	2011	2010	
Short-term debt	807.7	389.2	
Long-term debt	649.9	529.9	
Total debt	1,457.6	919.1	
Cash and cash equivalents	530.0	332.5	
Net gearing ratio* (%)	32.2	26.5	
EBITDA/Net interest (times)	23.0	30.1	

Solid financial resources for capital expansion and potential investment plans.

- Entered into an agreement with certain Hong Kong financial institutions for a committed term loan facility in an aggregate principal amount of HK\$750 million. Drawdown of funds took place in 2H2011.
- As at 30 June 2011, unused credit facilities amounted to approximately HK\$2.54 billion.
- Adopted a "prudent and consistent" financing policy.
  - Net gearing ratio maintained at a healthy level of 32.2%. Drawdown of funds took place in 2H2011.
  - Total debt was HK\$1,457.6 million. 44.6% of bank loans are of medium to long term.
  - Interest coverage was 15.8 times.

\*Calculation of net gearing ratio: Total borrowings less bank balances and cash and restricted deposits / total shareholders' equity

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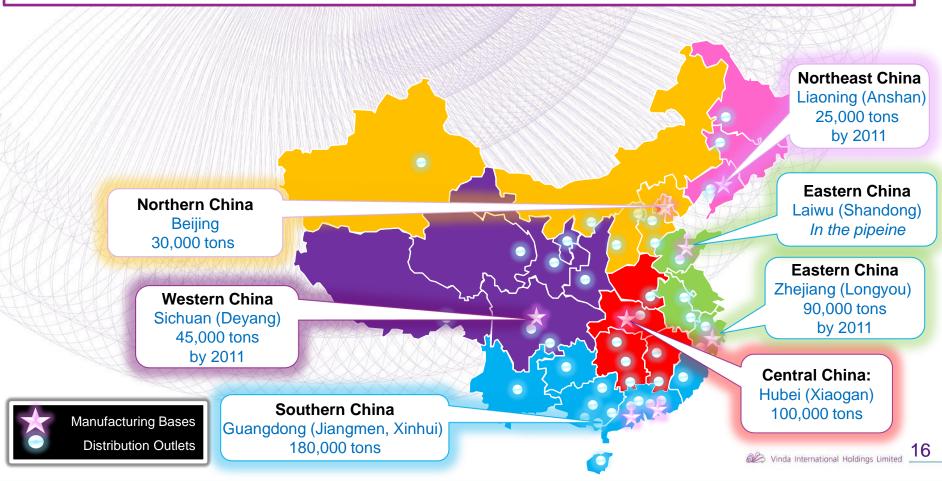




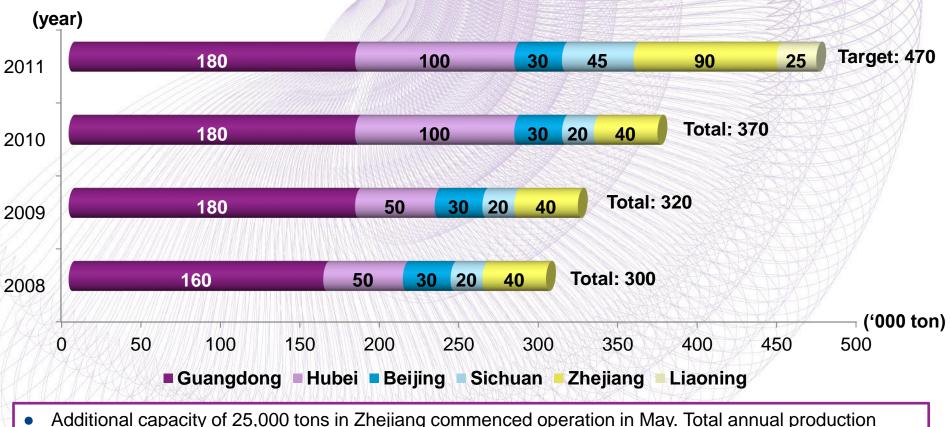


### **Well-Balanced Geographical Coverage**

- Seven strategically located production facilities, utilizing an asterisk(\*) shaped production geo-matrix to maximize economies of scale.
- Average utilization rate in 1H2011 was running at full capacity.
- The plan to build a plant in Laiwu, Shandong Province has passed environmental assessment.



# **Production Capacity Expansion Plan**



- Additional capacity of 25,000 tons in Zhejiang commenced operation in May. Total annual procapacity reached 395,000 tons as at 30 June 2011.
- Completed trial production of 50,000 tons new capacity in Liaoning and Zhejiang in late August.
- 25,000 tons of new capacity in Sichuan will commence operations in 4Q 2011.
- Aggregate annual production capacity is expected to reach 470,000 tons by end of 2011.
- Target to reach 700,000 tons of annual production capacity in the medium term.

### **Extensive Sales Network**

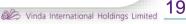


- Continuously expanded our sales network to penetrate various regions and cities.
- Successfully hosted our first-ever National Distributor Conference in May to introduce new products and boost sales of non-toilet roll products.
- As of 30 June 2011, Vinda had about 220,000 points-of-sales, 155 sales offices and 1,050 distributors.

# Product Development – Kung Fu Panda Series



- Vinda inked a two-year licensing agreement with DreamWorks Animation SKG, Inc., to launch "Kung Fu Panda Series" products.
- The two-year entitlement is valid till the end of 2012.
- Employed an online and offline marketing campaign named "Vinda – a Master in the Art of Gentle Pliability" ("維達柔韌有功夫") to promote the series
- Toilet roll products were not offered in the series and all its products commanded higher gross profit margins.



### **Comprehensive Marketing & Promotion Campaign**

- Effectively utilized public relations platform & various advertising mediums to enhance the brand image.
- Concentrated efforts in promoting "Star-products".
- Upgraded the flagship brand, "Classic Blue Series", and sustained continual sales growth
- Successfully secured an extension of the license of "Pleasant Goat Series" until the end of 2013.



#### **Improved Operational Efficiency and Green Management**

- Constantly introduced technological upgrades as environmental requirements in China tighten.
- Optimized sewage plant treatment to save water usage by approximately 1 million tons per annum.
- Improved water temperature control and waste emission systems to enhance production efficiency and reduce energy usage by 15,000 tons of coal equivalent per annum.
- Actively protected intellectual property, obtained 11 new patents related to sustainability technology, 4 copyright patents for software, and 1 invention patent.



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# **Outlook of Operating Environment**

#### **Economic Environment**

- Benefit from the array of economy stimulating measures implemented by the Central Government to maintain positive growth momentum of China's economy.
- With accelerated urbanization in China, high quality products gradually becomes the driving force of the market growth.
- Public Bank of China's tightening credit measures will affect enterprises, especially smaller ones, to finance their operations.
- RMB is expected to steadily appreciate in the next two years.



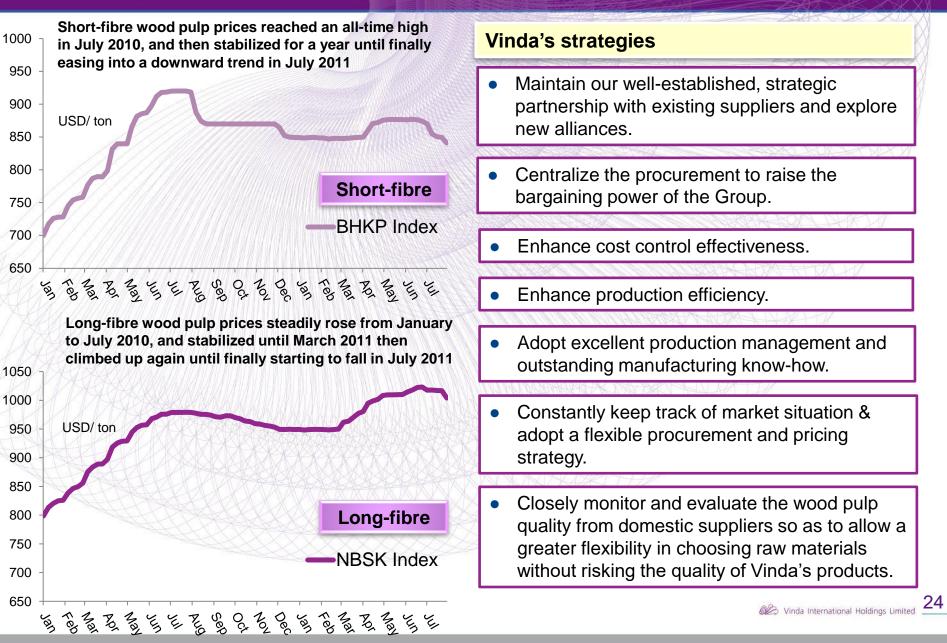
#### **Industry Environment**

- Central Government implements tighter control in environmental protection policies. One of the top priorities in China's 12th Five-Year Plan is to systematically phase out the small factories that cannot meet the requirements.
- Market consolidation will intensify.

#### **Wood Pulp Price Trend**

- Weaker demand in US & Europe as economies in those countries are unfavourable.
- International pulp price saw a downward adjustment in 3Q, which alleviated the Group's raw material costs, and is expected that inventory carried forth will positively impact the profit margin in 1H2012.
- Pulp price is expected to rebound in 4Q2011.

# Strategies in response to Fluctuated Wood Pulp Prices



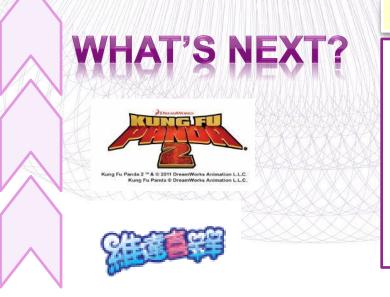
# Future Strategies – 6th Five-year Plan

#### **Production Capacity &**

#### **Distribution Network Expansion**

- Expand our production capacity in a systematic manner to meet demand, with a goal to reach 700,000 tons of annual production capacity in the medium term.
- Further penetrate our distribution network into second- and third-tier cities; target: 400,000 points-of sales in three years time.





#### **Branding and Product Development**

- Enhance product mix by increasing sales proportion of higher margin products. Target to achieve a 50:50 revenue split between toilet-roll & non-toilet roll product category in five years time.
- Nurture two to three "Star-products" per annum in addition to the already successful "Classic Blue Series".
- Acquire licenses to brand products with popular animations.
- Intensify marketing efforts to build strong brand equity.

### Future Strategies – 6th Five-year Plan

#### **Personal Care Product Business**

- Strengthen new personal care product business by investing diapers(i.e. baby diapers, adult diapers) and sanitary napkins business
- Continue seeking acquisition & joint venture opportunities.
- Support V-Care business with Vinda's extensive distribution network.

#### **Efficiency & Effectiveness**

- Optimize information systems (e.g. ERP system).
- Maintain solid partnership with certain wood pulp suppliers and explore new alliances, allowing greater flexibility when choosing supplier without risking product quality

#### Teambuilding

 Build our future and sustain our competitive edge by implementing the management trainee program.









### **Personal Care Business**

#### **Baby Diaper**

- Completed trial production and test marketing of products under Babifit in 1H2011.
- Over 275 distributors joined the first trade fair in August, which recorded satisfactory results. Wide scale roll-out has commenced since late-August.
- Adopted a two-leg approach for production. (i.e. using both OEM & self-production). Three
  production lines are expected to be in place in 2012, and the first one will commence operation
  in 1H2012.
- "Babifit" products to target three market levels: mid-high, mid and low-end markets.
- Maternity stores, hospital and supermarkets will be the three main distribution channels for Babifit products.



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